IVI FINANCIALTMES


THE RACE TO
STAY IN THE AR MAKIN

There are already too
many carmakers for Europe's crowded roads, yet even more are of the market. Management assesses the likely winners and some tough conclusions.
International no punches, pulls no country. Just gives update of the facts, need to know to survive in business in the Europe
of the 1990's.

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Pravda chief denies Gorbachev threatened to quit


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Baker denies US is at odds with UK over European integration



## Bonn parties back confederation move








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Debate over unity moves to streets of Leipzig By nome





Leslie Colitt in Berlin examines the East German reception likely to await Chancellor Kohl next week






## ple <br> Bulgaria's new leaders face need to win over the people

Provincial party barons are clinging to power and the populace is widely cynical about reform, writes Judy Dempsey





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## Socialist challenges strongly in Brazil

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## Mexico paves way for vehicle imports



## Third World watches anxiously as aid flows to Eastern Europe



Bush defends China 'initiative’

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## Foreign-owned companies in US 'not harming economy' <br> 



Following its excellent perform ance in 1988, BASF is heading for another record year in 1989 In the first nine months pretax profit of the Group surged 22.1\% vM 32 billion Group sal vanced $10.3 \%$ to DM 359 billion Protax profit of the parent com relax BASF Alti parent comoared $236 \%$ to DM 24 billion and sales reached DM 16.9 bil lion, a growth of $9.5 \%$.
High capacity utilization and a
High capacity utilization and a
urnaround in the company's oil and gas operations contributed significantly to BASF's performance in the first three quarters.

Particularly brisk demand for dyestufis and finishing products was the driving force behind the ucrease in profits and sales. Business in polyurethanes, intermediates and fiber intermediates was also above average.
International sales recorded notable gains. Capital investments were maintained at a high level in line with the Group's ong-term strategy of strength ing its intemational competitive position.

## Favorable Outiook

posted in the firs
three quarters, the rise in orders
on hand, and continued strong demand for BASF products point to another rewarding year
for the Group and its sharefor the Group and its sharehoiders as well as a good start in 1990 when the company will As one of the world's foremost international corporations, BASF is well positioned to reinforce its blue-chip status in the years to come.

BASF Aktiengesellschaf D-6700 Ludwigshafen
West Germany

Boat people repatriations to begin
By John Elliott in Hong Kong


## 'Colony's best need insurance of passport'

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Japan looks at ties with China


Secret trials of Students start



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Sudanese brutalities

Mchael Holm


## World Bank's \$10bn plan to stem Bangladesh flood danger

Annette Bingham and Reazuddin Ahmed report on an international effort to save the world's biggest river delta




Demonstrators defy martial law ban with Peking protest


## pursue path

 of reformsSyria-Egypt air deal



## 



## Hostage swap







Fresh controversy over township 'Trojan Horse'




## Silicon Valley tires of the old American way

## Louise Kehoe examines US demands for intervention in the microchip industry

## US to take top exporting slot from West Germany

## By willam Dulltorce in Geneva





There's nothing puzzling about the new Swift 24.
It's a 24 pin printer that delivers all your daily printing. And does it with minimum fuss.
That's because all its features are controlled from a simple LCD panel.
No screwdrivers. No dip switches. Th No screwdrivers. Nodip switches. Th touch of a button is all it takes to set up the Swift 24 any way you want Alongside all the standard $p$ bottom feed; scrolling and tear off. Plus, paper parking makes it simple to change from continuous feed to single sheets.


Getting top quality print is just as easy. There's one draft and four ietter quality fonts and you can choose from IBM, Epson

You can also programme and store up to 4 pre-set print formats. There's even an easy to use colour option. It does all this at print speeds of 192 cps draft/64 cps LQ and of course it's covered by Citizen's- unique 2 year features of much more expensive 24 pin models. So the only puzzling thing about the Swift 24 is its amazingly low price just $£ 389$ RRP (excluding VAT).

## CITIZEN <br> compurizeantis

To find out more complete and return the coupon to Citizen Europe Ltd, Customer Response Centre, FREEPOST 1037, Conrad House, Birmingham Road, Stratford-
CV37 OBR

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## Yes: I want to know more about the Swift 24. <br> Please: $\square$ send me more information

 $\square$ arrange for a representative to call me.Name:.....
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Portugal unveils \$85m in motor investments
by Patrick Bum in Lisbon
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## Sales of cassette tapes withstand CD challenge

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Kinnock heads off threat of damaging byelection

By Ralph Atkins

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Lord Elton resigns following long dispute By Eric Short LORD ELTON is to redign as
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## Varig heads the list once again． For the fourth year running．



Latest salary rise makes Lord Hanson highest paid executive By Nikk Talt


Business welcomes rate reduction By Richard Evans and Patul Cheeseright





Boost for BR Channel tunnel terminal






The bank that puts the Arab world at your fingertips

When you＇re doing business with the Arab world，it＇s only sensible to use o bank that speaks the language，knows the morkets and understands the And when it cons
 ond contacts in the region，nobody has mare to offer you than Gulf intemational Bank．

Founded specifically to develop trade industry ond investment in the Arab


## YES，IT IS LIKE FIVING． （YOU＇RE EVEN WARNED WHEN THE AIR－PRESSURE DROPS．I

On the 7th August，1987，a car sat idling on the Bonneville Salt Flats in Utah． At 2 o＇clock the driver put his foot down deserted Flats and drove his way into motor ing history．
As the speedometer registered 17 mph he FIA Flying Mile class record changed hands．
And was it a souped－up，specially custom ed turbocharged racing car that rocketed to the record bo
It was a standard road－going Porsch 928 S4．
（The very same car your local Official Porsche Centre could be persnaded to avail you with upon receipt of a cheque for $£ 57,267$ ．） is a masterly understatem Porsche stanare so when it concerins a 928 S4．
Beneath that long elegant nose is one the most powerful anines Poreche has on iserted into a production cir

A massive five－litre， 32 －valve，V8 capable of producing 320 brake horse power，a 0 to 60 ．time of 5.2 seconds＊and a top speed smilar to the one that broke the FIA record But despite their pride at holding yet another coveted record，Porsche engineer would never accep Indeed，since
the first since its introduction，when it wear，they sports car to be named Car of the gay have spent many happy hours worry ing away at every aspect of the car＇s design． Rethinking revisiting，refining almos coaxing improvements am a car as only To engineer car look similar in body shape from year to may the S 4 is： a radically different car from the first 928 ．
How？

How？Well，take something as radically different as the Automatic Tyre Pressure Monitoring System
Originally
eloped for endurance racing cars and the legendary 959，it＇s won＇t find it of Porsche technology（i．e．you won＇t find it on any other make of car）．

On the S4，two sensors read each tyre to evaluate the tyre temperature and，from that，the tyre pressure
sure ever approach the minimam safety level，the driver is immedi－ ately alerted via the dashboard electronic information system．
But are Porsche engineers really as obsessed by safery as they are by absolute performance？
Absolutely

Hence the presence of another innovation on the S 4 ．
Cornering at speed in any car can be tricky．When the car is an S4 weighing Le tons，the stresses on the car are considerable
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Which is wh

Which is what prompted the $928{ }^{\prime}$＇Weissach
rear axle．Named after Porsches＇Research and Design Centre its been specially developed during high speed cornering natural oversteer Moreover if one of the counters different surface conditions to the other，Porsches new electronically controlled transverse rear differential calculates，then distributes the exact amount of power each
wheel needs to grip the road wheel needs to grip the road
have the comfort of knowing that your braking system is about the most sophisti－ cated on the road
Ably assisted by the Porsche－developed ABS，fixed aluminium calipers with four to a halt in 3.3 seconds．
An orderly conclusion which will have been aided by the S4＇s power－assisted steering a system which adjusts the amount
of power assistance you receive to how much the car actually needs．

Parking，therefore，is a job relegated to your right forefinger．While at motorway speeds，the steering stiffens to give you complete conrol．

And as you drive along in this remarkable testimony to modern technology，are there no to be pampered a little？

Your seat，the gear lever and steering Your seat，the gear lever and steering
wheel are all covered in flawless high－grade leather

The seat also provides you with elec－ rically－controlled lumbar support and is control ensuring you always drive in your favourite position．
To make sure your cool is extremely well－kept，the automatic climate control gives you air－conditioning，ventilation and

While the tempostat cruise ou to maintain a given speed above 30 mph helping you stay more relaxed and，hopefully， more alert on long journeys．
In fact，wbatever length journey you make，there really is only one way
If you would like to see the car that broke the Flying Mile record，contact your local Official Porsche Centre listed in Yellow Pages． For further information on the $928 \mathrm{S4}$ ， Diplomatic Sales or tax exempt personal exports，contact Customer Relations，Porsche Reading RG1 IBR Telephone 0734 323959， Fax： 0734 303713．Telex 846465．Porsche 928 S4 price at lst September 1989，$£ 57,267$. Car Magazine＊
The Porsche Crest and Script are the regi－ tered trademarks of Dr．Ing．h．c．E Porsche AG．尸尸尼



UK NEWS
Manchester Airport closed by firemen's action on picket line


Personal communicators, the network for the future and how they work


## Mobile telecoms prove

 to be a roaring successHugo Dixon on the future of the cellular sector


So whly art'you looking at a colour laser copier? Because during the past deuade Canon bus continused as a zoorld leader in the techuology of optics, electronics and precision mechanics. From whish Canon bas cruated one of the world's largest and most sutcessful ranges of digital colour and blatk and wobite copiers. Copiers that procited cxceprional copy quality and allowo full scope for creativity: Copiers that really meet users' needs both in the office and at bome Like all Canon business machines, Canon copiers ure designed and manufactured with a single aim in mind To belp businesses of exury typr, and every size, operate more effectively.
Which means you get a great deal more than a copicr.

## CANON MAKES CAMERAS.



DOESN'T IT?

## Avon police press on with computerisation of offices




Shell UK plans $\mathbf{5 6 0 m}$ pipeline on east coast
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##  <br> Newport 1987

PROJEC T: Relocation and expansion of General Insurance Division
CRITERIA: Up to 300,000 sq. ft purpose built offices 2,000 people Ease of communication Scope for expansion

DC Gardner Group plo International Banking Consultants DECISIO

PROJEC:T: Establish new office to handle financial and human resource training.
CRITERIA: Good infrastructure. Fast communications with the City High quality inexpensive offices Enthusiastic and adaptable
workforce Expanding financial centre.
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Perfect Savings
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Cardiff 1988

PROJECT: New branch office offering a tull range of merchant banking activities. economy, Banking and corporate finance opportunities.

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PROJECT:Staffing and accommodation needs of a leading life insurance business with CRITERIA. 70000 sa chances City centre site 500 people. Quality environment Strong local support Communications.

## BN

BNP Mortgages DECISION
Cardiff 1988

## PROJECT:Expansion by the

 residential mortgages arm of $B N$ ? CRITERIA: Dedicated local staff: Excellent professional infrastructure. High educational standards. Quality of Lite.


## Review

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## Preview



## FT LAW REPORTS

## Receivers convey good title

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## Our achievements are reflected in today's cars



The priorities for selecting a new car have changed. It used to be shape and power that came first. Now it's safety, reliability and the efficiency of environment-protecting devices which present the automotive industry - and its suppliers - with increasingly complex problems to solve.

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At AEG we see the increased level of electronics in vehicles as an ideal opportunity for us to help the automotive industry push forward into new technologies. Our expertise is at their disposal.

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MANAGEMENT: The Growing Business

## Incorporation

## The kudos of being a ple

Hester Thomas examines attitudes of unlisted companies to a change of status


Recruitment: a big worry


## Business prescription for GPs

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## BUSINESS FOR SALE

2 very exclosive fashion boutiques for men and ladies
clothes with central location in Stockholm city, at $1000 \mathrm{~m}^{2}$ respectively at $217 \mathrm{~m}^{2}$
Business activities include sale, tailoring, renting-out of
smokings, evening dresses and wedding dresses.
Consolidated annual turnover : Sek $16,000,000$ Transfer price: USD 2450,000 - including clothes and
accessories worth Sek $10,000,000$. For further details contact Robert G.F. Tion
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Sculptor with the best of both worlds
William Packer reviews the work of Anish Kapoor at the Lisson Gallery


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Andrew Porter


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## ARTS GUIDE

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##  <br>   Home <br>   1 maw   <br> Eologna <br>    Franth Festral <br> Florence <br>  

## John Eliot Gardiner

## FESTIVAL. HALL.

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## Lynne Dawson



## Anthony Rolfe Johnson

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#### Abstract

On Suuda afternoon, Rolfe Johnson's softer recital  



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FINANCIAL TIMES NUMBER ONE SOUTHWARK BRIDGE LONDON SEE PHI
Telephone: 01-873 3000 Telex: 922186 Fax 01-407 5700 Tuesday December 121989

## Regulation in the City




## Tough agenda for V.P. Singh







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## Racial clash

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## $\qquad$



## Joe Rogaly reports on an interview with the Prime Minister Head in Europe, heart in the US

WITTwivand


Phat bums remmergeat of the Treen











Interview by Samuel Britten, Geoffrey Owen, Joe Rogaly and
Philip Stephens









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Edward Mortimer compares Moslem activism

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 growth of Moslem private
schools and the deepening of


## LETTERS

## Japanese cars in the EC

\begin{abstract}

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## The need for scrutiny




## Four powers discuss future role

## Moscow wants more talks on Berlin





## Argentina

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## Gatt warns

 on use of anti-dumping measures in wilem Din Geneva
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## UK grants mobile communication licences




Thatcher indicates shift of emphasis

 Czechs want to rejoin the IMF




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Wrong numbers on mobile phones


## ADVERTISEMENT

## NEWS

## BUSINES

Cardion displays for US Navy


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Briefly



## - radar

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## - navigaton

£16m NATO contract



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## Leaderrs step up pace




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itablio market tin Us dollar-denominatod Japat




# FINANCIALTIMES COMPANIES \& MARKETS 

Tuesday December 121989

## McCaw wins bid battle over LIN

 Japan revives Motown blues

## Anatole Kaletsky on problems

 facing the US car industry

Mull
The ot just hebusiness:


## Taiwanese buy Wyse Technology

| CBANNEL INTERNATIONAL a Taiwan-based consortium fonded ment, yesterday agreod tn acquire Wyse Technologyt the aill ing. US compnter-maker, for | the rest will come from unidentir- | widely regarded as a high-tech |
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|  | block earrier this year largely due |  |
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|  | The company, however, still |  |
| ich, for the lisst twn years, | hoins a | it fell behind other $m$ |
| been actively pursuing the accur- |  |  |
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| of tbe transaction includes |  | In January, the company laid |
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| the Luxuemboury exchange. |  |  |
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| China Trust Group, Paciitic Petro- | dquarters, marketing | Last mmnth, the company |
|  |  | cents per share on sales or siligm |
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|  | 1 lines, including persona |  |
|  |  | on sales of 81 |

## Finnish forest groups to merge












## INTERNATIONAL COMPANIES AND FINANCE

## Ciba-Geigy to reduce its electronics activities



## La Générale irons out problems



U.S. $\mathbf{\$ 1 8 0 , 0 0 0 , 0 0 0}$

87/s per cent. Guaranteed Bonds Due 1996
unconditionally and irrevocably guaranteed as to payment of.principal and interest by

## Japan

Issue Price 101 $1 /$ per cent.
nBJ International Limited
Merrill Lynch International Limited

Bank of Tokyo Capital Markets Group
Credit Suisse First Boston Limited
Deutsche Bank Capital Markets Limited.
LTCB International Limited
Banque Bruxelles Lambert S.A.
Daiwa Europe Limited
Goldman Sachs International Limited

Morgan Stanley International
Paribas Capital Markets Group
Taiyo Kobe International Limited
S.G. Warburg Securities
J. P. Morgan Securities Ltd.

Nomura International
Swiss Bank Corporation
UBS Phillips \& Drew Securities Limited
Yamaichi International (Europe) Limited

INTERNATIONAL COMPANIES AND FINANCE Wormald raises European
profile in DM140m deal



## Further strong gains at Heinz



Bond acts to ward off Adsteam

## Chrb



## Alliance ousts Amef president

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cort with the Formentons; wonn

## Debt wrangle at Koor has touch of déjà vu

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| US. $\$ 100,000,000$ <br> Allied Irish Banks ple Floating Rate Notes Due 1995 <br> Subordinated as to payment of principal and interest <br> US. $\$ 600,000,000$ <br> Malaysia <br> Floating Rate Notes Due 2009 |
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US. $\$ 100,000,000$


Great Western Financial Corporation

| Floating Rate Notes Due 1995 |  |
| :---: | :---: |
| Interest Rate | 85/8\% per annum |
| Interest Period | 11th Decamber 1989 12th March 1990 |
| Interest Amount par U.S. 550,000 Note due 12th March 1990 | U.S. 97.090 .10 |
| Credit Suisse First Boston LimitedAgert Bark |  |

FT GUIDE TO WORLD CURRENCIES



TRADE INDEMNITY F
THE CREDIT RISK MANAGERS

## HALF-WAY

 BETWEEN EUROPE AND ASIA, ONE OF THE MOST DYNAMIC BANKS IN EITHER.We're Interbank. Turkey's leading corporate bank

We're among the largest underwriters of corporate new issues in Turkey and most active in foreign trade financing And we're leading the way in cepital markers, mutual funds, investment and private banking, as well as privatisation issues.

Why are we so successfup
We are, we believe, well-managed,
forward-looking and responsive. We do have a vision for Turkey and
ved like to share is with you.
Talk to us.
Youll find us innovative, energetic
and very available.
In. fact, we're avaitable todey Biiyiulkdere Caddesi 108/C, Esentepe $804 \%$ Istanbul. Or ring Mr. Kernal Köp ritii, Vice-President, Head of World Corporate Group, on Istankul 1726832

INTERBANK
TURKEY'S LEADING CORPORATE BANK.
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REDITANALYSI

| By Laura Raun in the Hague |  |
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| THis US and the Netherignds | some of the most stringent |

## Aurora displays UK prototype



FT INTERNATIONAL BOND SERYICE

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## INTERNATIONAL CAPITAL MARKETS <br> US and Netherlands sign securities fraud accord

## THE US and the Netherignds some of the most stringent The US-Dutch gecord will

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Crash worthiness researchers unanimous.
Saab safest

What researchers don't tell you.

How Saab helps you avoid accidents.
Magnus Roland, Saab chassis designer, has this to say:
"When designing a Saab, the first safety priority is to help the driver avoid danger. You've got to be one step ahead of events to prevent accidents. The car has to be capable of showing its feelings and 'sense' what the driver wants.

In a potentially dangerous situation, Saabs act in a simple, predictable way to help the driver steer clear of trouble.


Two independent research groups have re-
leased tata on almost 7 million car accidents in the US and Sweden. Both reached the same conclusion: the Saab 9000 is the safest car. Saab is twice as safe as the average car in ts size class (one that includes the BMW 500 eries, the Volvo 7 series and the Lincoln Mark Vii). This is the result of a study of 6 million Highway Lóss Data instiunte.

Sweden's largest automotive insurance
company, Folksam, stucied the results of 900,000 car accidents. They rate Saab more than $30 \%$ better than its nearest rival, which is itself considered a very safe car. Folksam safety researcher, Dr. Ches Tingrall, comments:
ifferences in car safety proven crash differences in car safety, proven crash
worthiness would be a major aspect in their choice of car."

In an accident, 'passive' safety features (crumplezones, safety cages, safety belts, belt tensioners) come into play to reduce the consequences."

German car magazine auto, motor und sport wrote:
"In snowstorms at the Arctic circle, in rush-hour chaos or at full throttle on the autobahn, this car inspires confidence, and creates a feeling of security and safety".

Are they right? Can you feel the safety in a Saab?
Find out for yourself by test driving a Saab at your nearest dealer. They will fill you in on the details.

## INTERNATIONAL CAPITAL MARKETS

## Japan takes tough line on equity warrants

Stefan Wagstyl on MoF moves to rein back the rapid growth of US-dollar warrants



Salomon doubles base in sterling




Bain Refco buys FE seat









## - FT-ACTUARIES SHARE INDICES





## Treasuries trade quietly

 in absence of Fed moves

## Dresdner brings DM1bn FRN

##   

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## 10ws




Brainches, banking and other subsidiaries (evidently this list includes only compainies under the group's controi) : Alexanders Discount Company - Alexander'Trade Finance-Avista Bank-Banco San Marco-Banque Franco Hellénique de Commence Interinational et Maritime - CLN Assurantie - CLN Oyens and Van Eeghen NV - Crediofina - Crediolease-Crédit Lyonnais Bank Nederland - Crédit Lyonnais Bank Sverige - Crédit Lyonnais Belgium - Crédit Lyonnais Capital Markets Crédit Lyonnais Equipment Finance "C.L.EF" - Crédit Lyonnais Euro-Securities - Crédit Lyonnais Finanz AG - Crédit LyonnaisPortugal-CréditLyonnaisRouse-CréditLyonnaisDeutschland OHG-CréditLyonnaisSecurities-CréditLyonnais Suisse - Credito Bergamasco - Direkt Bank - Laing \& Cruickshank Investment Management - Lentjes and Drossaerts Sallandsche Bank - Rhône Leasing - Slibail Belgique - Slibail Iberica - Slibail Portuguesa.
Towns and number of offices:

Aalst - Albino - Alkmaar - Almelo - Amersfoort Amstelveen (2) - Amsterdam(7) - Antwerpen(7) Apeldoorn(2) - Arnhem (2) - Assen - Athina (2) Aveiro - Bagnatica - Barcelona(7) - Berchem (2) Bergamo (8)-Bergen OpZoom-Bilbao-BottanucoBoximeer - Braga - Branzi - Breda(3) - Brembate Brembate di Sopra - Brescia(2) - Brugge - Brussel/ Bruxelles (8) -Bury St-Edmunds-Busnago-BussumBusto Aisizio-Calcinate-Calolziocorte-CambiagoCascais - Cassano d'Adda - Castegnato - Castelli Calepio - Castrezzato - Charleroi (2) - Cisano Bergamasco - Clusone - Cologne Bresciano Cologno al Serio - Corte Franca - Cuyk - Delft(2) Dello - Den Hague - Den Helder - - Deurne Deventer(2)-Doetinchem-Dordrecht-DüsseldorfEasibouirne - Ede - Edinburgh(2) - Eindhoven(2) Emmen - Enschede - Erbusco - Fara Gera d'Adda Foppolo - Frankfurt(2) - Gandino - Gazzaniga

Genève(3)-Gennep-Gent(2) -Goes-Gorgonzola Gorno - Gouda - Groningen(2) - Grumello del Monte - Haarlem - Hamburg(2) - Hasselt - Heerlen Helden Panningen - Hengelo - Hertogenbosch (2) Hilversum - Hoofddorp - Hoorn - Hulst(2) - Inzago-Istanbul(2)-Jersey-JesoloLido-Kampen-Kerkrade Kóbenhavn - Kortrijk(2) - Leeuwarden - Leffe Leiden - Liege (2) - Lisboa(9) - Lisse - London(10) Lovere - Lugano - Luxembourg(4) - Madrid(12) Malgrate - Manchester(2) - Martellago - Masstricht Matosinhos - Mazzano - Merksem - Mestre Middelburg - Milano(5) - Mira - Mons - Naaldwijk Namur-Nembro-Nijkerk - Nijmegen(2) - Noventa Padovana - Oisterwijk - Oltre il Colle - Oostende -Oosterhout- Osio Sopra - Oslo - Ospitaletto - Oss Palazzolo sull'Oglio - Passirano - Piazza Brembana Ponte San Pietro - Porto(3) - Provaglio d'Iseo Purmerend - Putte - Queluz de Baixo - Rijssen -

RodengoSaiano-Roermond(2)-Roma-Romanodi Lombardia-Roosendaal -Roselaere-Rotterdam(0) Rovato - Rudiano - San Donà di Piave - San Pellegrino Terme - San Sebastian - San Stino di Livenza-Santarem-Sas van Gent-Schiedam-Seriate Serina-Sevilla - S'Gravenhague - Sittard - Sluis --Serina - Sevill - St Gravenhague - Sitard - Sluis -Sutugart-Tauton-Terneuzen-Thessaloniki-Tilburg -Travagliato-Trenzano-Theviglio- Treviolo-Treviso-Torino-Uden-Uragod'Oglio-Urgnano-Utrecht(2)Vaassen - Valencia - Vaprio d'Adda - Veenendaal Venezia (5) - Venlo - Venray - Verdellino Verolavecchia - Verona - Villa d'Almè - Villa di Serio - Vlaardingen - Volendam - Vught - Weert Winschoten - Worthing - Zaandam - Zeist Zoetermeer - Zürich(2) - Zutphen - Zwijndrecht Zwolle(2)
-and don't forget our Europartners : Banco di Roma, Banco Hispano Americano, Commerzbank.

|  |  | UK COMPANY NEWS |  |
| :---: | :---: | :---: | :---: |
| US buy <br> By Andrew Bolger <br> CARLTON Communications, <br> the rapidly-expanding Fideo and television services com- <br> pany, more than doubled pre- tax profits from $£ 49.13 \mathrm{~m}$ to <br> g112. 39 m in the year to seple ber 30. The figures incinded a $50-$ <br> week contribution from Techn- <br> and video duplicatlon concerr for which Cariton last Septem- ber paid $\$ 780 \mathrm{~m}$, and a three- <br> month contribution from UEG. <br> neering group which Cariton bought in May for E4s0min Boosted by these acquisi. <br> tions, turnover increased to <br> per share rose 30 per cent to 532 p Mr Michael Green, chatrman <br> said that the international <br> to expand and orders for this | helps Carlton vault |  | 3i Group <br> investment <br> up by 197 m <br> to $£ 375 \mathrm{~m}$ <br> By Charles Batchalor STRONG DEMAND for <br> funding from Britain's new <br> an increase fn investments by ai Group, the UX's largest ven- <br> ture capital company, in the ix months to snd septerniber <br> thongb tbe nncertain eco <br> demand in future <br> March 1980 compared Fith <br> year- However, the company's <br> total return to shareholders fell from S115.3m to 982.9 m (inciading $\mathrm{fl5} .8 \mathrm{~m}$ resulting |
| Adia renews attack on Hestair <br> By John Rldding $\qquad$ Services and consnmer prod- ucts group which is bidding sh67m for Hestain of the UK, $\qquad$ <br>  <br>  $\qquad$ <br>  $\qquad$ $\qquad$ $\qquad$ Eestatre shmres closed down 1p yesteriay at $304 p$, still com fortably ghead of the $\qquad$ |  |  |  |

## US buy helps Carlton vault to $\mathbf{£ 1 1 2 m}$



3i Group investment up by $£ 97 \mathrm{~m}$




## Builder Group recommends £56m offer from CEP Comms



Holmes \& Marchant up to $£ 7.7 \mathrm{~m}$

## By John Rlddtng EOLMRS \& MARCE

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This announcernent appears as a matter of record only

## \$31,000,000

Bridge loan facility financing the acquisition of two resort hotels on the
Island Territory of Aruba, end warrents exerciseable into $25 \%$ of the
Common Stock of Divi Hotels, N.V.

## The Palmer Group,Inc.

## through its affiliate <br> SP Aruba Properties,N.V.

Hotels operated by

## $\varepsilon$ DIVI RESORTS

Arranged and Underwritten by

Hotel and Leisure Division
Security Pacific National Bank


Joint venture with Titan Cement of Greece will ensure supplies

## ECC meets expectations with $£ 151 \mathrm{~m}$

By John RIddifug


| Ford's Jaguar offer unconditional <br> Ford - Motor Company shares. In addition, valid yesteadiay amnornuced that its declared raconditional. acquired or agreed to scqutre 77.4 per cent of Jaguar's shares. <br> Ry the morning of Friday last week Ford Britain had received valid acceptances' in respect of 43.1 per cent of the |
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Scottish \& Newcastle ahead $21 \%$
By Phlilip Rawatome


## W\&D Breweries rises but issues warning



## The Kleinwort Benson Group



> Onebillion pounds of long term funds for British Industry


The Kleinwort Benson Group
20Fenchurch Street, London EC3P3DB


## 3i GROUP PLC

3 invested $£ 375$ million ( 5278 million to 30 Ch September 1988) in new and groving busincasess

-Byopening twonewoffices hater thiy year- in Milan and Madrid, 3 i is reinforcing its commitement to Erorope, 2lredy manifest in
our offices in France and Germany SIR John CuCENEY. Chairman

UNAUDITED CONSOLIDATED REVENUE STATEMENT'

| This satement is presented under the historic cost conventio | $\begin{gathered} 1989 \\ 5000 \end{gathered}$ | ¢000 |  |
| :---: | :---: | :---: | :---: |
| Group income companies (note i) | $\begin{gathered} 156,927 \\ 1,344 \\ \hline \end{gathered}$ | $\begin{aligned} & 128,92 \\ & 2,736 \end{aligned}$ | 260,043 4.382 |
|  |  | ${ }^{1311,588}$ | ${ }^{2644,425}$ |
| Profur lex | (145,528) | (109737 | ${ }_{\substack{166,159 \\(56,549 \\ \hline}}$ |
| lncome from |  |  |  |
| Operaing coss | 34,846 | 27,340 |  |
| Profit befare incerest an bonrowings Inturcst on borrowings. | $\begin{gathered} 222,764 \\ \hline 89,389 \\ \hline \end{gathered}$ | $\begin{gathered} 188,363 \\ 69,27 \pi \end{gathered}$ | 310.561 <br> 153,983 |
| Profit before tax <br> Eximinted tax (mone in | 133,375 <br> 47.608 <br>  | 119,088 | ${ }_{\substack{156,578 \\ 57246}}$ |
| Profit fiter txx and before ctraondinary items | 85,767 | 76,295 | 99,332 |
| Extraordinary items | 46 | 115 | 158 |
| Surplus for period | ${ }_{8,813}$ | 410 | 99,490 |
| Interim 3.3 pence per share: 1988 3.0 pexce Fizall 5.75 ponce per bace | 7,678 | 6,949 | $\stackrel{\text { 6,999 }}{13,366}$ |
|  |  |  | 20,305 |
| Net Surplas for period | 8,13 | 69,46 | 79,185 |
| Noocs: ©) The Frizzcll Group Lud ceased to be zin asociated cranpany on 1 April 1989. <br>  Commixioncrs'decision in principle, issucd on 25 October 1989, that the major subbsidiary of the Group carries on an <br>  period and <br> (ii) The figures for the year ended 31 March 1999 are taken from accouns filed with she Registrar of Companies an which .the auditors issued an unqualified report |  |  |  |
|  |  |  |  |
|  |  |  |  |
| In order to present a comprehensive view of the Group's investment sctivities the annual accounts indude supplementary ccounts incorporating, inter aliz, invertments at valuation. Reserve movemencs for the period and shareholderi" funda, prepared |  |  |  |
|  | ${ }_{2909}^{1999}$ | ${ }_{5000}^{1988}$ |  |
| ne reeree: rexined surplue after dividend |  | ${ }^{31,143}$ | 28,47 |
| Capital reserve: realied capiral profiss less specific provisions (after tux) 65,897 Revaluation reserve: |  |  |  |
| Relesse of unrealised apprecintion on iovestments sold (after tex) <br>  | $\begin{aligned} & (66,350 \\ & 6,1,622 \\ & \hline 6 \end{aligned}$ | $\begin{aligned} & (34,5933) \\ & 56,956 \end{aligned}$ | (47,972) 157,98 |
| Toul ingrease in recerves | 85,195 | 108,364 | 211,959 |
| Sharcholders' fu | 1253,924 | 1,063,600 | 1,167,395 |
| This summary doe <br> The increase in value of inyerments after tax in the period to 30 September 1989 inchudes $515,905,000$ resalting from minor adjustmenss to the bases of valuation. |  |  |  |

M. ...

Whitecroft advances $\mathbf{2 2 \%}$ to $\boldsymbol{£ 7 . 3 m}$


## Boalloy buy helps Marling to $\mathbf{£ 4 . 3 8 m}$



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| Steep fall at Berkeley Group to 22.2 m |  |  |
| :---: | :---: | :---: |
| specialist housebuider | worsen. <br> Turnover declined to 845 | demand before the latter part of 1990. |
|  |  | ever he was confident |
|  | to 53.57 mm ( $212.63 \mathrm{mm)}$ | that, when demand retauned, it |
| 䢒 fell from 112.731 | from related companies down |  |
| ${ }_{\text {Mr }} \mathrm{Mr}^{\text {James F Farrer, ch }}$ |  |  |
|  | took |  |
| very dificult to predict git |  |  |
| the current economic unceal tainties |  |  |
|  |  |  |
| pany viewed the year abefir- with extiene caution and fir |  | would also be able to take adidantage of current low land |
|  |  |  |





## WHITECROFT

## 22\% profit increase

|  | Increase |  | $\begin{gathered} \text { Halfycar } \\ \text { 30 Sept } \\ 1988 \end{gathered}$ | $\begin{gathered} \text { Year } \\ \text { 31 March } \\ 1989 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Pre-tax profit | 22\% | ¢7.34m | ¢6.03m | £15.37m |
| Earnings per share | 14\% | 14.60p | 12.79p | 31.53p |
| Dividends | 12\% | 4.60p | 4.10p | 13.80p |

CCThe increased profit for this half-year again demonstrates the combined strength of our four divisions in their numerous markets in the UK and overseas. It is prudent to remain cautious about th
effects of the UK economic climate, although the profirs of recent months have been well above those of the same period last year?

Tom Weatherby, Ċbairman
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| Market share up but margins hit by |  |
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| By Jane Fuller |  |
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| holidays for 664.000 peoplecompared with 400,000 last |  |
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## Philip Harris recovery

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## Rothschild ups

 By Magale UTyMr Mincob Bothechure

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LAIHG \& CRUICKSHANK
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Chris Sherwell reports on a waste treatment system being pioneered in Australia

## Sewage cleans up in the bath



 Tome citied













## Barclays puts 'experts' on its fraud squad

BaRCCAYYS Bank in trating an

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## Deai to emd border checks on meat

By Tim Dickson in Brusse
A DEAL to abandon healt ceto traded between Europeran
Community member states
was agreed in Brussels by EC

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throughont hepresestonts a the Community represents a breakthrogin in
efforts to achieve esingle mat-
ket in this highly senstive Under the compromise plan
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pesidency of the EC and epproved by all 12.2 memhe
states, the aim will be by Jamuary 195s, et the latest to



| practice followed in ain, Ireland Denmark and - but the general prac sece - burt the general prac remains paccination. The of bodies like the National ted interests of the veteri <br> lobby in rural France yet frustrate fan agree programme <br> he Farm Ministers were night considering new Ing export refunds as part the fright against agricul ay's meeting will be the detailed agricultural posipaper for the final stages |
| :---: |

## Europe's indigestible greenery

'Green' exchange rates are as unpopular as they are unfathomable



## EC food

 cut down to sizeBy Im Dickson








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## Lead poisoning

 claim rejected


## Indonesia and Australia come to terms on Timor Gap oil

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## Specialists lose grip on coal trade

##  <br>  <br> 

## Brazil seen stalling coffee pact progress

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LONDON SHARE SERVICE






FANANCTAL TIMES TUESPAY DECEMBER 121999



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NYSE COMPOSITE PRICES
Comitinued trom prevelous page


## AMEX COMPOSITE PRICES



## Technology issues push Dow lower

| Wall Street WEAKNESS IN technology issues led the equity market lower yesterday in quiet tradiing, writes danet Bush in Newd At 2 pm, the Dow Jones 11.30 points lower at $2,720.14$ on <br>  Dow cosed 10.66 points higher at $2,731.44$ Among other indices, the 5 broad-besed standared do Poorts lower at midsession, the Nass daq Composite was sharply down because of weakness in. ican Stock Exichange Index was A number of downgradings py ter issues was at the root of yesterday's weakness im techInternational Bnoiness Machines was not one of the sotisg featured by ynalyst but nevertheless hat droppect six |
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## ASIA PACIFIC



Pace-setters sprint for finish line

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catch their breath


#### Abstract

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## Yen's weakness and price

 worries hold Nikkei back EUROPE



## Turnove

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findincial times tuesday december 121939
SECTION III
FINANCIALTIMES SURVEY


Li Peng, the hard-line premier, and his old guard, face growing resentment following in June. As Deng Xiaoping fades, and bureaucratic paralysis sets in; uncertainties and looming power struggles cloud the future. Collna MacDougall reports

## Inequality

 and poverty






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## A tuture at risk?

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China Natlonal Chemicals Import \& Export Corporation Address: Erligou, Xijiao, Beijing, China. Cable: SINOCHEM Beijing Telex: 222732 CHEMI CN Tel: 8316306

## CHINA 2

## Is ghostly Tiananmen Square symbolic of the country＇s politics？

## Roots of revolution remain


#### Abstract

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## Robin Pauley，Asia Editor，on the worst foreign relations year in a decade

## June massacre tarnishes image


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## Cereals，Oils and Foodstuffs from Heilongjiang

Heilongiisng Branch of the China National Ceraeals，Oils \＆Foodstufts Irnport
and Expont Corporation handiles about 200 expoat commodities，including －Cereals：Heilongiang soyabeans，kidxey beans and other beans and cerceals． －Oilseeds：castor seed，sunflower seed，hemp seed and perilla sceed．
－Oils：Sunflower oil，maize embryo oil and obhers．
－Feeds：soyabean meal，broken soyabean calkes，wheat bran and beet pulp
pellets．
－Hong Mei Brand Canned Food pork，beef and mutton，red kidney beans in
－Wild Vegetabless salted bracken and dried osmund．
－Mear：frozen boneless beef parts，boneless mutton，nuntoon widh bone，hoise
meat，rabbiL，duck，geese and broilers and live cattle．
－Wid Game：frozen pheasants．hazel grouse，rice birds，dear meat，roe deer
meat and wild boar meat．
－Hong Mei．Brand Confections：royal jelly drops，black currant candiess，rock
－Hong－Mei．Besind Wines：wild grape winc，Chinese port wine and Chinese
Yuchuan Chiew．
－Hong Mei Brand Mink Products：whole milk powder and sweetened
－Beancurd Productis：dried sheens，dried sticks and red fermented beancard
－Spurgeon Caviar and Salamon Roe．
Business enquiries from all over the world are welcome
Person to contact：Mr．Li Donglai

China National Cereals，Oils \＆Foodstuffs Import \＆Export Corporation，Heilongjiang Branch






## 

Economic troubles pre-date the student unrest but events since then have worsened the problems
Crash landing leaves a trail of destruction


## Peasants fear rural reforms



China's real proif what reforming a morlbund economy in a vast
country of some 1.2bn people requires a long
transtional period
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Robln Pauley

CHINA 4
Robin Pauley examines the turnaround in industrial policies

## State groups regain priority



Flow of new funds dries up



The austerity drive will not prevent a jump in the trade deficit

## High costs of retrenchment <br> , <br> 


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## CHINA 5



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dohn Eltiott on Guangdong's special relationship with Hong Kong

## A wealth of low wages



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## Pick The Seeds Of Hope HSUJI PEANUTS



China National Cereals, olls $\&$ Foodstuftis IVE Corp.,
SHANDONG CEREALS \& OILS BRANCH


## CHINA 6

The outlook for intellectual fervour is bleak

## An echo of officialdom



TODAY' Business Finding:

## We couldn't be more central to business in Kowloon.

HYATT<br>TOUCH HYAT REGENCY ®. $_{\text {HONG KONG }}$

For reccuations at ore 150 Hyat Hotels and Resorts worldwids, cill willfire (0345) $581-666$ in ine U.K.



The army as a modern force has suffered a setback, says Colina MacDougall

## Power from the barrel of a gun - again




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